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March 11, 1998
RB-GB CSD
Motion MR clerk 3/12/98

Introduced By:

Proposed No.:

98-200

MOTION NO. **10428** ↓

1
2 A MOTION approving the program plan for Reaching Back-
3 Giving Back and Crime Free Futures and releasing funds in
4 the Community Services Division 1998 annual budget for the
5 operation of these programs.
6

7 WHEREAS, Ordinance 12926, the 1998 annual budget ordinance, directs the
8 executive to expend \$250,000 for the core purposes of the Reaching Back-Giving Back
9 program as originally developed through the safe communities process, and

10 WHEREAS, no more than \$100,000 of the funds previously reserved for the
11 Reaching Back-Giving Back Program may be reprogrammed by the executive for a
12 Tukwila site of the South Central Family Support Unit, and

13 WHEREAS, the Juvenile Justice Initiatives Oversight Committee, established by
14 the council to oversee the implementation of safe communities projects for the juvenile
15 justice system, has reviewed both the plan for Reaching Back-Giving Back, which will
16 operate in Central Seattle, Rainier Valley and Renton, and the plan for Crime Free Futures,
17 the family engagement project, which will operate in Tukwila, Skyway and Renton, and

18 WHEREAS, the Juvenile Justice Initiatives Oversight Committee certifies that the
19 plans for both programs meet the criteria of having been developed jointly by the agencies
20 who will need to cooperate in the delivery of services including community and human
21 services, youth services, public health and others with roles in the juvenile justice system,
22 the public education system and law enforcement, and

23 WHEREAS, the Juvenile Justice Initiatives Oversight Committee further certifies
24 that the Reaching Back-Giving Back program plan meets the basic design criteria
25 established by the council for reducing the disproportionate representation of African-

1 American and other ethnic minority youth in the youth detention population by providing a
2 community-based early intervention program targeted to inner city youth, and

3 WHEREAS, the county council must review the implementation plans for both
4 programs before funds can be released;

5 NOW, THEREFORE BE IT MOVED by the Council of King County:

6 The program plans for the revised Reaching Back-Giving Back program and the
7 proposed Crime Free Futures program are approved, and that \$250,000 in the community
8 services division 1998 annual budget is available to implement the Reaching Back-Giving
9 Back program and \$100,000 in the community services division 1998 annual budget is
10 available for the department of youth services, including allocation of .50 FTE within the
11 department of youth services, to implement the Crime Free Futures program.

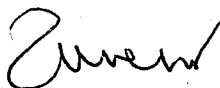
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13 PASSED by a vote of 11 to 0 this 23rd day of March,
14 1998.

15 KING COUNTY COUNCIL
16 KING COUNTY, WASHINGTON

17 

18 VICE Chair

19 ATTEST:

20 

21 Clerk of the Council

22 Attachments:

- 23 A: Program Plan & Budget for Reaching Back-Giving Back
24 B: Program Plan & Budget for the Crime Free Futures Project
25 C: March 5, 1998, Resolution of the Juvenile Justice Initiatives Oversight Committee
26
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REACHING BACK-GIVING BACK
PROJECT REDESIGN
February 3, 1998

104284

PROJECT GOALS

1. Decrease the involvement of African American and other youth of color in King County's juvenile justice system.
2. Increase project participants' connections to positive opportunities in their schools, communities, families, and elsewhere.
3. Increase community involvement with project participants and in addressing the issue of disproportionate involvement of African American and other youth of color in the juvenile justice system.

OBJECTIVES

Primary

1. Divert youth from the juvenile justice system at earlier stages in the process, while maintaining public safety.
2. Reduce recidivism, which, for example, is demonstrated by:
 - a) reducing subsequent court contact
 - b) reducing the severity of subsequent criminal activity
 - c) reducing the frequency of subsequent criminal activity
 - d) increasing the number of youth who complete diversion programs
 - e) successfully completing adjudicative process without warrant or detention.
3. Increase community involvement with project youth, which, for example, is demonstrated by:
 - a) arranging or participating in community festivals, events, functions for youth
 - b) arranging or participating in community education events with youth
 - c) arranging or participating in community improvement projects with youth
 - d) providing jobs and employment support to youth
 - e) advocating for or supporting youth during court processes.
4. Increase youth involvement in community opportunities and activities, which, for example, is demonstrated by:
 - a) retention in school or return to school
 - b) acquiring employment
 - c) participating in community festivals, events, functions
 - d) participating in or conducting community education events
 - e) participating in community improvement projects
 - f) tutoring, mentoring, or supporting in some fashion other community members.

Secondary

5. Maintain youth in the least restrictive environment, while maintaining public safety.
6. Parent satisfaction with project participation.
7. Court officials satisfied with project participation.

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TARGET POPULATION

1. Identifies self as African-American or other youth of color
2. Currently involved with the King County juvenile justice system
 - * on probation
 - * in detention
 - * charged with a crime

Preference will be given to youth held in detention pre-trial.

3. High Need of Social Service Intervention

For screening purposes within the project, the Early Intervention Risk Assessment tool used at the Department of Youth Services, or a very similar instrument, will be used to assess this criterion. This instrument looks at criminal history, personal problems, family problems, friend/companion influences, and school performance to assess risk. In describing eligibility to those outside DYS, project will refer to the factors of 1) serious family problems, 2) poor school behavior, and 3) drug/alcohol abuse as indicators of high need.

4. Limited geographical area to Seattle's central district (south of the ship canal) through Rainier Valley to include Skyway and Renton

Mailing address will be used as eligibility indicator.

5. Age 15 to 176. Certain factors will make a youth automatically ineligible.

It was felt that selected factors would make the youth inappropriate for participation in the project. These are:

- * Is charged with an offense and has criminal history, such that, if convicted will result in commitment to the Department of Juvenile Rehabilitation.
- * Is slated to enter any other state institution for drug abuse, mental health or other serious problems.
- * Has acute mental health issues (as determined by professional staff).
- * Is charged with or convicted of a sex offense.

PROGRAM COMPONENTS

1. **Assertive Outreach** - All project staff will be assertive in engaging youth and their families in the project. This means constant work out of the office—visiting youth and families in their homes, at court, at school and elsewhere. Staff will be proactive in identifying and enrolling youth in the project—approaching referral sources and likely participants directly and in-person. It also includes extended staff coverage, with some day and some evening hours. There must be available a 24-hour telephone number which participants and referral sources can call any time; this may be maintained by the project or through agreement with an existing crisis/hot line.

2. **Case Management** - There will be 2 ½ case managers working directly with project youth and their families. Each full-time case manager will be assigned 10 to 12 youth. Case managers will be responsible to assess, monitor, and counsel participants. They are also responsible for connecting participants with other needed services/programs. Case managers will work closely with other active stakeholders (e.g., family members, probation counselors, teachers, etc.) to ensure comprehensive and coordinated services. Individualized “intervention plans” will be developed for each participant which address the issues—and underlying causes—that bring the youth to the attention of the juvenile justice system.
3. **Service Teams** - The vehicle for facilitating coordination with active stakeholders and other involved service systems will be the *Service Teams*. The teams will contribute to the development of the “intervention plans” and meet regularly to review youths’ progress in meeting the plans’ objectives. Each youth will have a team, although members may serve on more than one team. Each team will be convened and lead by the case manager.

Team members must include, at a minimum: the case manager, a probation counselor (except in the rare instances that one is not yet assigned) to ensure attention to court requirements, and a community representative to ensure that the community perspective and resources are considered. It should also include family members when they are willing and can be constructively involved. The team may include, when pertinent: school officials, police, public defenders, employment specialists, treatment providers, and any other agency staff actively involved with the youth.
4. **Family Support** - Support and services to the participants’ families will be critical to project success. Many of these families will be experiencing problems that will directly affect the youths’ ability to participate and progress in the project. Therefore, family services, either from the project agency or through subcontracted programs, must be readily available.
5. **Community Involvement** - The project will have an organized, active program to involve community members (this does not refer to community-based providers) in supporting the project, helping project youth, and educating the community on juvenile justice issues. Possible activities include: participation on Service Teams, educational presentations to community groups, mentoring, group activities with youth, providing job opportunities for participants, or advocating on behalf of youth in court or school.
6. **Ability to Purchase or Acquire Services from Other Agencies** - It is not expected that one agency or contracting cooperative will have all the services needed by participants. Therefore, the project must maintain resources that will enable the contracting agency (or agencies) to purchase, as needed, additional services and supplies for participants and their families. Services and supplies that might be purchased include: specialized counseling, emergency food and clothing, emergency shelter, transportation, etc.
7. **Advisory Committee** - There will be an advisory board to offer guidance and feedback to project management. The board will offer advice on community involvement and resources. It will, also, review evaluation reports and program statistics. The advisory board will be composed of community representatives and key service providers, including staff from the Departments of Youth Services and Community and Human Services.

PROJECT EVALUATION

The chosen agency will be required to participate in a project evaluation. An independent evaluator will monitor success in implementing the project design and its impact on participating

youth. Project staff will cooperate with the evaluator in collecting pertinent information and reviewing the data.

Reaching Back-Giving Back

(Decreasing African American and Other Youth of Color Involvement in the King County Juvenile Justice

Eligibility

- Identifies self as African American or other youth of color
- Currently involved with King County juvenile justice system
- Has high need for social intervention
- Limited to Seattle's Central District through Rainier Valley, including Skyway and Renton
- Aged 15 - 17
- Ineligible if slated to go to a state institution for certain issues or has acute mental health issues or charged/convicted of a sex offense

Key Program Components

- Assertive Outreach
- Individualized management of cases
- Use of *service teams*
- Community/family representation on *service teams*
- Support for the family
- Involvement of the community in youth's lives
- Employment Services
- Readily available services through agreements with other agencies, including purchase of services
- Advisory Committee

Timeline

- 12 weeks from C
Program Design
vendor selection

CRIME FREE FUTURES**THE KING COUNTY FAMILY SUPPORT PROJECT**

MISSION: to engage families and communities in supporting youth involved in the juvenile justice system to become contributing and valued members of their communities.

FOCUS POPULATION:

- *Number of Youth: 30-40
- *Youth 11-16 years old
- *Youth who have committed misdemeanors
- *Youth who have school problems: truancy, behavior issues, low academic performance
- *Require parent/guardian permission

COMMUNITIES:

- 1) Tukwila (Tukwila School District)
- 2) Skyway/West Hill: Unincorporated King County (Renton School District)
- 3) Renton High School/Dimmitt Middle School Service Area (Renton School District)

PROJECT OUTCOMES:**YOUTH:**

- *Reduction in criminality and anti-social behavior

Measured by:

- *Police reports
- *Probation officer reports
- *School discipline reports

- *Improved school involvement

Measured by:

- *Attendance records
- *Academic achievement records
- *Discipline records
- *Assessment for and enrollment in Special Education programs where indicated.

- *Increased connection to health services

Measured by:

- *# of youth enrolled in health plans
- *# of public health nurse home visits and identified medical appointments
- *Mental health and substance abuse assessment and treatment where recommended

FAMILIES:

*Families demonstrate a greater involvement in youth's life

Measured by:

- *Parent attendance at court hearings
- *Parent participation in school conferences
- *Parent and family attendance at youth events (sports, music, drama, etc.)

*Families demonstrate increased use of community resources

Measured by:

- *Confirmed attendance at court dates, school conferences and scheduled agency appointments

SYSTEM:

*A successful model of collaboration and early intervention across systems that can be replicated throughout King County.

Measured by:

- *Development and use of a cross-system confidentiality/information sharing process
- *Development and monitoring of Crime Free Futures at regular monthly meetings of the Work Group, consisting of police, schools, Department of Youth Services, King County Prosecutors Office, King County Health Department and key community agencies and groups.

PROJECT APPROACH:

Crime Free Futures' goal is to prevent misdemeanor youth from further involvement in criminal activity by:

- *Working not just with the youth but their entire family and social support network
- *Providing a casemanager in the community and a case-management plan coordinated through community agencies
- *Insuring that all youth have a designated health care plan
- *Assigning Public Health Nurses to do home visits and triage to health, mental health and substance abuse services
- *Involving families in the development and implementation of the case-management plan
- *Supporting youth to complete the steps and conditions of their probation plan by coordinating with schools, police, DYS, health department, and a smorgasbord of community resources
- *Connecting youth and their families to employment and/or employment training opportunities

This goal is achieved by identifying all the available resources and programs that exist in each community and coordinating efforts to ensure high quality service to the greatest number of youth. To do this, DYS will not create a new structure or organization, but support in a different way the existing community partners that have the greatest likelihood of success with the youth. In addition to addressing criminal "risk" factors, the Project will review needs factors. By addressing both risk and needs factors, the community partners will build assets in the youth's environment and increase "protective factors." To do this effectively, the following community partners will work directly with the youth:

- *Community Policing efforts of Police agencies (Renton, Tukwila, King County)
- *Renton and Tukwila School District staff
- *SE and SW King County Departments of Public Health
- *RAYS (Renton Area Youth & Family Services)
- *Ruth Dykeman Youth & Family Services

- *Renton Communities In Schools
- *Tukwila School District school intervention teams and Family Liaison outreach efforts
- *Tukwila Provider's Group
- *South King County Youth Violence Prevention Taskforce
- *King County Health Dept. Pathways Project at Showalter Middle School/Tukwila
- *King County after school pilot project at Showalter Middle School/Tukwila
- *West Hill Family Center at Dimmitt Middle School in Skyway/West Hill
- *Parks & Recreation Departments (Renton, Tukwila, King County)
- *Local churches

REFERRAL PROCESS:

- *Coordinate with the King County Prosecutor's Office and referring police agencies
- *Identify youth living in the Tukwila, Skyway/West Hill or Renton High School/Dimmitt Middle School service areas
- *Will use the DYS Risk-Needs Assessment tool when available

EVALUATION:

The Crime Free Futures will be evaluated using the following approach:

- *Compile measurement data for selected outcomes bi-annually, compare to similar data for misdemeanor offenders outside the Project.
- *Gather current data on each Project Outcome to act as a baseline. Compare current data to baseline every 6 months.
- *Use independent evaluators.

CRIME FREE FUTURES WORK GROUP MEMBERS**Skyway/West Hill/Renton Work Group Members:**

Garry Anderson, Chief, Renton Police Dept.
John Belatti, King County Prosecutor's Office
Susie Bridges Weber, Truancy Coord., King Co. Dept of Youth Services
Rich Brooks, Dir., Renton Area Youth & Family Services
Jerry DeGriek, Manager, SE King Co. Dept. of Public Health
Jim Dupree, Asst. Supt., Renton School Dist.
Harvey Drake, Jr. Pastor, Emerald City Bible Fellowship
Mary Ford, Principal, Dimmitt Middle School (Skyway)
Thad Frampton, Sgt., King Co. Police, South
Delores Gibbons, Superintendent, Renton School Dist.
Scott Kimerer, Sgt. King County Police, SW Precinct
Bob Moore, Mgr. Support Services, King Co. Dept of Youth Services
Vicki Puckett, Principal, Black River High School
Susan Richards, Exec. Dir., Renton Communities In Schools
Rickie Robinson, Dir., West Hill Family Association
David Shavel, So. King Co. Youth Violence Prevention Committee
Tony Silvestrin, SE King Co. Dept. of Public Health

Tukwila Crime Free Futures Work Group:

John Belatti, King County Prosecutor's Office
Evelyn Boykan, Tukwila Office of Human Services
Susie Bridges Weber, Truancy Coord., King County Dept. of Youth Services
Rich Brooks, Dir., Renton Area Youth & Family Services
Barbara Bussman, PHN, SW King Co. Dept. of Public Health
Keith Haines, Asst. Chief, Tukwila Police Dept.
Tom Iwata, Manager, SW King Co. Dept. of Public Health
Adrian Liago, Vice-Principal, Showalter Middle School (Tukwila)
Marlis Larson, Tukwila Parks & Recreation
Sue Lerner, Dir., Educational Support & Human Services, Tukwila School Dist.
Bruce Linton, Tukwila Police Dept.
Lisa Mills, Tukwila Police Dept.
Bob Moore, Mgr., Support Services, King Co. Dept. of Youth Services
Mary Remash, Ruth Dykeman Youth & Family Services & Foster High School
David Shavel, So. King Co. Youth Violence Prevention Committee
Michael Silver, Superintendent., Tukwila School District
Tony Silvestrin, SE King Co. Dept. of Public Health
Ron Waldner, Chief, Tukwila Police Dept.

Additional Connections:

Terry Higashiyama, Dir., Renton Parks & Recreation

Tukwila School District Providers Group

Renton Communities In Schools Providers Group

Sylvia Meyer, Executive Dir., Parent Trust

Verne Rainey, Supv., Community Programs, King Co. Dept. of Youth Services

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CRIME FREE FUTURES

PROPOSED BUDGET

Department of Youth Services:

*Staff: Project Supervisor (1/2 time)
Office Support (part-time)

*Travel/Trainings \$50,000

Public Health Nurses (part-time)

(\$10,000 for each community)

*SE Department of Public Health

*SW Department of Public Health \$20,000

Transportation/Recreation expenses for youth \$10,000

Parent Support (including training & support groups) \$10,000

*Parent Trust

*West Hill Family Center

Evaluation \$10,000

\$100,000

104287



**Resolution of the Juvenile Justice Initiatives Oversight Committee
Approving the *Crime Free Futures* Program Plan and the *Reaching Back-
Giving Back* Program Redesign
March 5, 1998**

After review of the *Crime Free Futures* Program Plan and the *Reaching Back-Giving Back* Program Redesign, the Juvenile Justice Initiatives Oversight Committee approves both program plans and strongly urges the County Council to do the same.

Handwritten signature of Bobbe J. Bridge in cursive script.

**Judge Bobbe J. Bridge, Presiding Judge
King County Superior Court**

Handwritten signature of Nancy Campbell in cursive script.

**Nancy Campbell, Director
Department of Youth Services**

Handwritten signature of Barbara Gletne in cursive script.

**Barbara Gletne, Director
Department of Community and Human
Services**